

# **Life Cycle Environmental Impact Comparison of Retail Photo Systems**

**HP Photosmart Minilabs and Microlabs vs. Silver Halide Systems**

Prepared for:

**Hewlett-Packard Company**

3000 Hanover Street  
Palo Alto, CA 94304-1112

Prepared by:

**Four Elements Consulting, LLC**

Seattle, WA  
[www.fourelementslc.com](http://www.fourelementslc.com)

**September 2010**

## EXECUTIVE SUMMARY

---

Retail photofinishing systems provide retail stores with a means to offer photo printing services to their customers. Retail photofinishing systems convert customers' digital images to physical prints. Silver halide (AgX), or wet, technology has been the traditional method for providing retail photo processing services. Due to the nature of the technology, AgX systems consume significant chemicals, water, and energy. Over the past several years, dry photo processing technology alternatives, such as the HP Minilab solutions, have been introduced. HP systems are based on inkjet technology.

HP commissioned Four Elements Consulting, LLC to perform an environmental Life Cycle Assessment (LCA) to quantify the environmental impacts of HP systems compared to AgX systems.

The AgX and HP systems were compared for two distinct markets: North America (NA) and Europe. The systems compared include three HP systems—HP Photosmart ML 1000D Minilab, HP Photosmart ML2000D Minilab and HP Photosmart pm2000e Microlab—and 2 AgX systems for each region: Fuji Frontier 370 and Noritsu QSS-3502 for NA and Fuji Frontier 350 and Noritsu QSS-3212 for Europe.

### Results summary

Overall, the HP retail photo systems studied performed better than the AgX systems studied on the set of environmental impacts measured. HP products performed better or on par with AgX processes on 11 of the 12 indicators measured. Key findings included:

- HP performed significantly better on two key measures: carbon footprint and total energy use.
  - HP systems' carbon footprint, or climate change impact, was up to 33% lower.
  - HP systems used up to 26% less total energy over the lifetime of the products.
- HP also performed significantly better or on par with AgX processing on a broad set of measures of water, air and land pollution.
- Overall water use is equivalent. Total water use for both technologies is driven primarily by photo paper manufacturing—a water intensive process.
- During operation, AgX photo printing processes require an external water source and produce water effluent. Printing photos with HP retail photo printers uses no external water and produces no effluent. As a result, the impact on local water supplies is lower for the HP printing process. This is reflected in a difference in process waste water.
- The key driver of lower climate change, pollution measures and total energy is the lower electricity use overall for HP systems compared to AgX systems. The HP systems used about three times less electricity than the AgX systems. See Appendix 3 for the electricity use measurement methodology.

**Table 1 Overall Results—HP vs AgX systems**

| <b>Environmental Impact</b>   | <b>HP compared to NA AgX</b>  | <b>HP compared to Europe AgX</b> |
|---|---|----------------------------------|
| Climate change<br>"Carbon Footprint", greenhouse gas emissions  | Up to 30% less  | Up to 33% less                   |
| Ozone depletion<br>Ozone depleting gases  | Equivalent for ML1000D and ML2000D<br>Up to 14% greater for pm2000e | Up to 26% less                   |
| Human toxicity  | Up to 31% less  | Equivalent                       |
| Photochemical oxidant formation<br>Smog forming gases   | Equivalent  | Up to 16% less                   |
| Particulate matter formation<br>Particles in the air due to use of fuels  | Up to 32% less  | Up to 16% less                   |
| Terrestrial acidification<br>Acid rain  | Up to 41% less  | Equivalent                       |
| Freshwater eutrophication<br>Nutrients released with potential species shift in freshwater bodies                                     | Equivalent  | Up to 18% less                   |
| Terrestrial ecotoxicity<br>Potential for damage to ecosystems on land   | Up to 27% less  | Up to 12 % less                  |
| Freshwater ecotoxicity<br>Potential for damage to ecosystems in freshwater bodies   | Up to 63% less  | Up to 23% less                   |
| Total water use   | Equivalent  | Equivalent                       |
| Fossil fuel depletion   | Up to 19% less  | Up to 18% less                   |
| Total energy<br>Energy from all sources to print photos and produce and transport all upstream materials. Includes 'embedded energy'. | Up to 17% less  | Up to 26% less                   |

The differences between NA and Europe in some of the toxicity measures are due to differences between wastewater treatment conventions in the two regions. European effluent management regulations are more stringent, resulting in a lower environmental impact for any waste effluent.

See Appendix 1 for more detail on results.

## Methodology

The study was conducted in strict accordance with the International Standards Organization (ISO) guidelines for conducting LCA. The analysis covered the resources necessary in each technology to convert a digital image source to a physical print and evaluated a broad and comprehensive spectrum of environmental indicators.<sup>1</sup> Typical usage trends, materials consumption, processing techniques, and waste management practices specific to each geographic region were assessed, and detailed data collection for the systems in each region was performed. HP supplied the data for the HP systems, and [F/22] Consulting, Inc. and CCDS communication & design GmbH provided data for the AgX systems in NA and Europe, respectively. CCDS provided electricity use measurements for both HP and AgX systems.

This LCA adheres to ISO principles and framework in ISO 14040 as well as the guidelines specified in ISO 14044.<sup>2</sup> LCA is a tool for the systematic evaluation of the environmental impacts of a product through all stages of its life cycle, which include extraction of raw materials, manufacturing, transport and use of products, and end-of-life management—recycling, reuse or disposal. The study has undergone an external peer review process to ensure the credibility and objectivity of the data and results as well as conformance with ISO standards on LCA. See Appendix 8 for peer review letter.

The systems selected for the study were:

|                                    |  | 4x6 photos printed/hour <sup>3</sup> |
|------------------------------------|--|--------------------------------------|
| <b>HP systems, NA &amp; Europe</b> | HP Photosmart ML1000D Minilab Printer (ML1000D)  | 1500                                 |
|                                    | HP Photosmart ML2000D Minilab Printer (ML2000D)  | 1500                                 |
|                                    | HP Photosmart pm2000e Microlab Printer (pm2000e) | 720                                  |
| <b>AgX systems, NA</b>             | Fuji Frontier 370 (Fuji 370)                     | 1450                                 |
|                                    | Noritsu QSS-3502 (Noritsu 3502)                  | 1010                                 |
| <b>AgX systems, Europe</b>         | Fuji Frontier 350 (Fuji 350)                     | 1050                                 |
|                                    | Noritsu QSS-3212 (Noritsu 3212)                  | 1150                                 |

<sup>1</sup> ReCiPe was created by the RIVM, CML, PRé Consultants, Radboud Universiteit Nijmegen, and CE Delft. It was first made available in Fall, 2009. Please see [www.pre.nl](http://www.pre.nl) for more information.

<sup>2</sup> ISO 14040:2006, the International Standard of the International Standardization Organization, Environmental management. Life cycle assessment. Principles and framework. ISO 14044:2006, Environmental management – Life cycle assessment – Requirements and guidelines.

<sup>3</sup> HP speeds from [www.hp.com/go/RPS](http://www.hp.com/go/RPS), Fuji speeds from <http://home.fujifilm.com> Noritsu speeds from <http://www.noritsu.co.jp/english>

The AgX products selected for comparison are believed to comprise the majority of the installed base in each region, based on primary and secondary research data.<sup>4</sup>

The systems evaluated in this study are comparable. They produce photos of comparable quality in terms of color gamut, longevity and consistency. And, the output speeds for all systems meet the study's daily print assumption. The study took into account differences in output speed and expected service life.

Detailed quantitative and qualitative primary data for the use phase of AgX systems was provided by two firms with specific expertise in the industry: [F/22] Consulting, Inc. in NA and CCDS in Europe. (See Appendix 5 for credentials.) The firms collected data by observing and measuring processes in retail environments and based on their historic experience with the industry. Primary data for HP Minilab processes were based on interviews with HP engineers and suppliers and HP internal data. Some publicly available data were used but data points were checked for sensitivity. All data sources used in the study were evaluated for temporal, geographical, and technological coverage. Data available from LCA software databases were evaluated and the best data available at the time of the study were used. Data from the EcoInvent, U.S. LCI, and SimaPro databases were used. Energy use calculations were based the Cumulative Energy Demand methodology.<sup>5</sup> Electricity use was measured using CCDS methodology.

Sensitivity analyses were done to test the robustness of key assumptions. In all cases, the sensitivity analyses did not change the overall direction of the result.

Typical operating life assumptions are based on information from Photographic Consultants, Ltd for NA and FutureSource and Photographic Consultants, Ltd for Europe.

For NA, an average daily print volume of 1250 4x6 prints per day, 450,000 per year, was assumed, based on comparing analyses from two consultants: [F/22] Consulting, Inc. and Photographic Consultants, Ltd. For Europe, 1250 4x6 prints per day, 375,000 per year were assumed, based on comparing input from FutureSource, Photographic Consultants, Ltd. and HP internal data. See Appendix 7 for calculations. Because of typical operating life assumptions, the number of machines included in the capital equipment analysis is two for pm2000e compared to a single machine for ML1000D & ML 2000D.

For further detail on data sources, see Appendix 4.

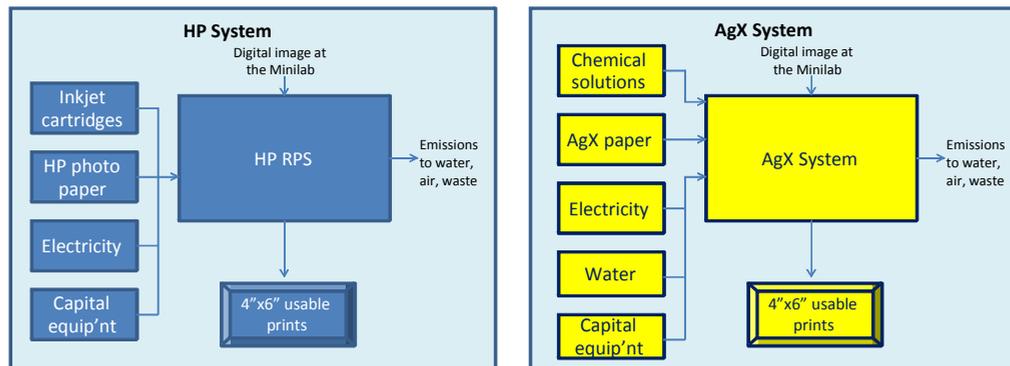
---

<sup>4</sup> Market sizing and installed base assumptions for both technologies for NA were based on data from Photofinishing News International Consulting Group, September 2009, along with information from [F/22] Consulting, Inc. Information for the European market is based on a survey of 74 German photo retailers conducted in November 2009 and HP internal data.

<sup>5</sup> CED is based on EcoInvent version 2.0 and has been expanded to include elements from the SimaPro database. See [www.pre.nl](http://www.pre.nl) and [www.ecoinvent.org](http://www.ecoinvent.org) for more information.

The process studied begins with the delivery of a digital image source (i.e., not physical film) to the Minilab printer or photo developer and ends with the photos ready to be picked up by the customer. It is assumed that the upstream and downstream steps are identical for each alternative. The figure below presents the overall system boundaries.

**Figure 2 Overall Study System**



All consumables in the use phase for both technologies were modeled and included in the analysis. The photofinishing use phase has been determined to drive the overall environmental performance of photo prints,<sup>6</sup> but full life cycle aspects were modeled or evaluated as possibilities for inclusion/exclusion from the system. For all inputs, extraction of raw materials, all resources and materials in the manufacturing process, packaging and average transportation from the manufacturer to retailers and end of life disposition was included. Energy use from all sources for extraction, manufacturing and transportation of inputs and the printing process itself was also included.

The scope and boundaries excluded impacts for human activities, such as employee travel to and from work. Both HP and AgX systems use PCs as input devices and in both cases the options for input equipment set-ups are numerous. As a result, input devices were not considered in the analysis.

The inputs included are:

- Print media/photo paper, including trim waste and other scrap
- Printing consumables, i.e. HP inkjet cartridges and AgX chemicals
- Water consumption, for photo development and for system maintenance
- Photo effluent solution and other water effluents
- Electricity consumption
- Maintenance
- AgX photographic process control strips
- Long-life consumables, parts that are replaced over the life of the machines
- Capital equipment, all system hardware

At least 99.5% of inputs, based on mass, were covered in the analysis. See Appendix 6 for more detail on inputs.

<sup>6</sup> "Life Cycle Assessment of Film and Digital Imaging Product System Scenarios", Georgia Institute of Technology, Eastman Kodak Company, 2006 International Conference on Life Cycle Engineering.

## APPENDIX 1—DETAILED RESULTS

The results tables and charts are presented below. Impact categories are treated as distinct and independent from one another. Results within 10% (+/-) can be considered “equivalent”.

**Table 2 Overall Results: NA (per 1000 4x6 prints)**

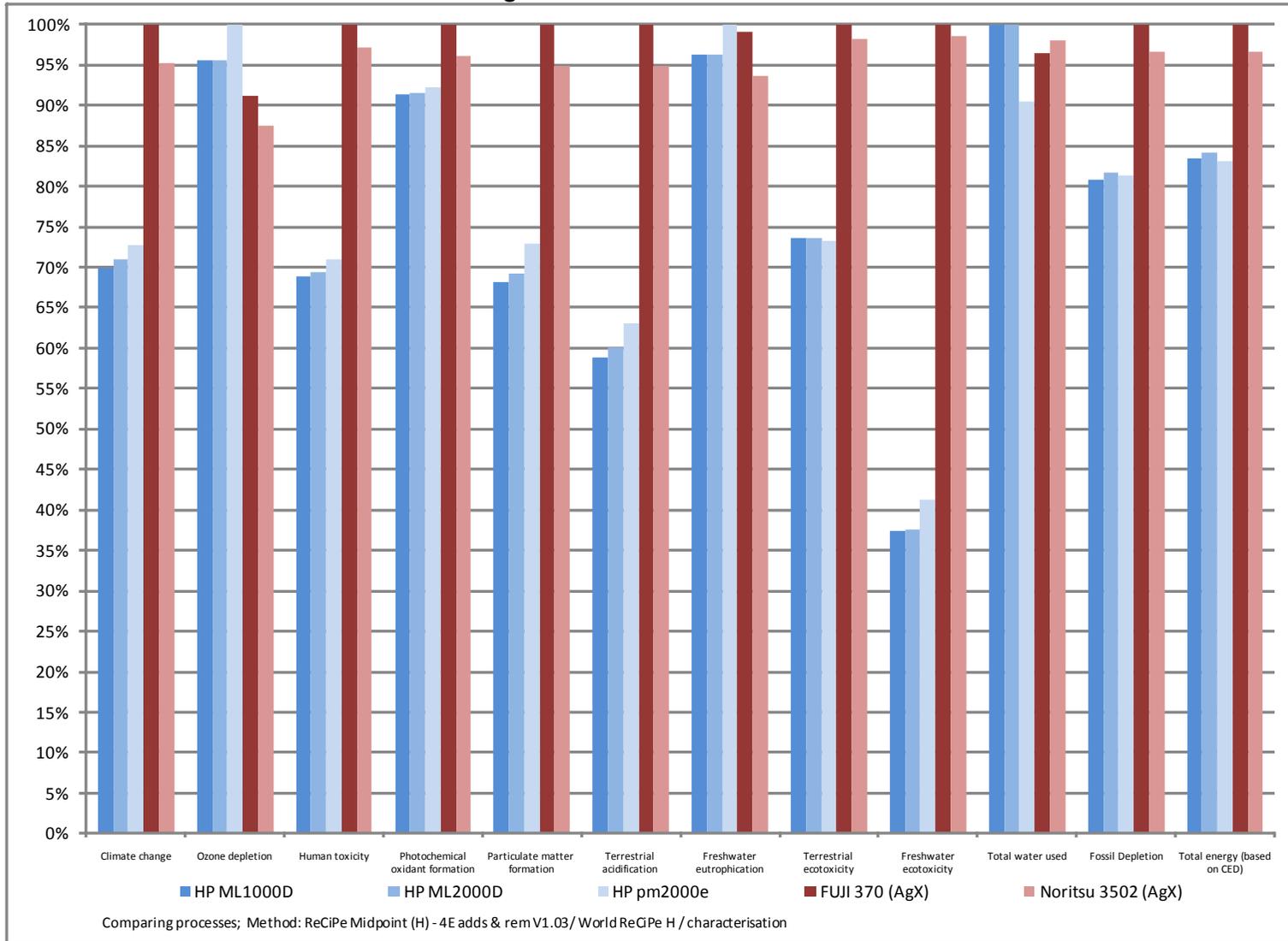
| Impact category                        | Unit  | ML1000D  | ML2000D  | pm2000e  | Fuji 370 | Noritsu 3502 |
|--|---|----------|----------|----------|----------|--------------|
| <b>Climate change</b>                  | kg CO2 eq - kilograms of carbon dioxide equivalents     | 17.674   | 17.960   | 18.384   | 25.301   | 24.108       |
| <b>Ozone depletion</b>                 | kg CFC-11 eq - kg of trichlorofluoromethane equivalents | 9.5 E-07 | 9.5 E-07 | 9.9 E-07 | 9.0 E-07 | 8.7 E-07     |
| <b>Human toxicity</b>                  | kg 1,4-DB eq - 1,4 dichlorobenzene                      | 2.5      | 2.6      | 2.6      | 3.7      | 3.6          |
| <b>Photochemical oxidant formation</b> | kg NMVOC - non-methane volatile organic compounds       | 0.05     | 0.05     | 0.05     | 0.06     | 0.05         |
| <b>Particulate matter formation</b>    | Kg PM10-eq - particulate matter size </ 10 micrometers  | 0.03     | 0.03     | 0.03     | 0.04     | 0.04         |
| <b>Terrestrial acidification</b>       | kg SO2 eq - sulfur dioxide                              | 0.08     | 0.08     | 0.09     | 0.14     | 0.13         |
| <b>Freshwater eutrophication</b>       | kg P eq - phosphorus                                    | 4.1 E-04 | 4.1 E-04 | 4.2 E-04 | 4.2 E-04 | 4.0 E-04     |
| <b>Terrestrial ecotoxicity</b>         | kg 1,4-DB eq - see above                                | 0.002    | 0.002    | 0.002    | 0.003    | 0.003        |
| <b>Freshwater ecotoxicity</b>          | kg 1,4-DB eq - see above                                | 0.04     | 0.04     | 0.04     | 0.11     | 0.10         |
| <b>Total water used</b>                | Liters  | 332      | 332      | 301      | 320      | 326          |
| <b>Fossil Depletion</b>                | kg oil equivalents                                      | 6.7      | 6.8      | 6.7      | 8.3      | 8.0          |
| <b>Total energy (based on CED)</b>     | MJ - Megajoule  | 471      | 475      | 469      | 564      | 545          |

**Table 3 Overall Percentage Results: NA (per 1000 4x6 prints)**

| Impact category                 | ML1000D as % of Fuji 370 | ML1000D as % of Noritsu 3502 | ML2000D as % of Fuji 370 | ML2000D as % of Noritsu 3502 | pm2000e as % of Fuji 370 | pm2000e as % of Noritsu 3502 | HP vs. AgX overall     |
|---------------------------------|--------------------------|------------------------------|--------------------------|------------------------------|--------------------------|------------------------------|------------------------|
| Climate change                  | 70%                      | 73%                          | 71%                      | 74%                          | 73%                      | 76%                          | Up to 30% less         |
| Ozone depletion                 | 105%                     | 109%                         | 105%                     | 109%                         | 110%                     | 114%                         | Equivalent for minilab |
| Human toxicity                  | 69%                      | 71%                          | 69%                      | 71%                          | 71%                      | 73%                          | Up to 31% less         |
| Photochemical oxidant formation | 91%                      | 95%                          | 92%                      | 95%                          | 92%                      | 96%                          | Equivalent             |
| Particulate matter formation    | 68%                      | 72%                          | 69%                      | 73%                          | 73%                      | 77%                          | Up to 32% less         |
| Terrestrial acidification       | 59%                      | 62%                          | 60%                      | 63%                          | 63%                      | 67%                          | Up to 41% less         |
| Freshwater eutrophication       | 97%                      | 103%                         | 97%                      | 103%                         | 101%                     | 107%                         | Equivalent             |
| Terrestrial ecotoxicity         | 74%                      | 75%                          | 74%                      | 75%                          | 73%                      | 75%                          | Up to 27% less         |
| Freshwater ecotoxicity          | 37%                      | 38%                          | 38%                      | 38%                          | 41%                      | 42%                          | Up to 63% less         |
| Total water used                | 104%                     | 102%                         | 104%                     | 102%                         | 94%                      | 92%                          | Equivalent             |
| Fossil Depletion                | 81%                      | 84%                          | 82%                      | 85%                          | 81%                      | 84%                          | Up to 19% less         |
| Total energy (based on CED)     | 83%                      | 86%                          | 84%                      | 87%                          | 83%                      | 86%                          | Up to 17% less         |

|   |
|---|
| HP better than the AgX by more than 10% |
| HP worse than the AgX by more than 10%  |
| HP and AgX can be considered equivalent |

**Figure 2 Overall Results: NA**



**Table 4 Overall Results: Europe (per 1000 4x6 prints)**

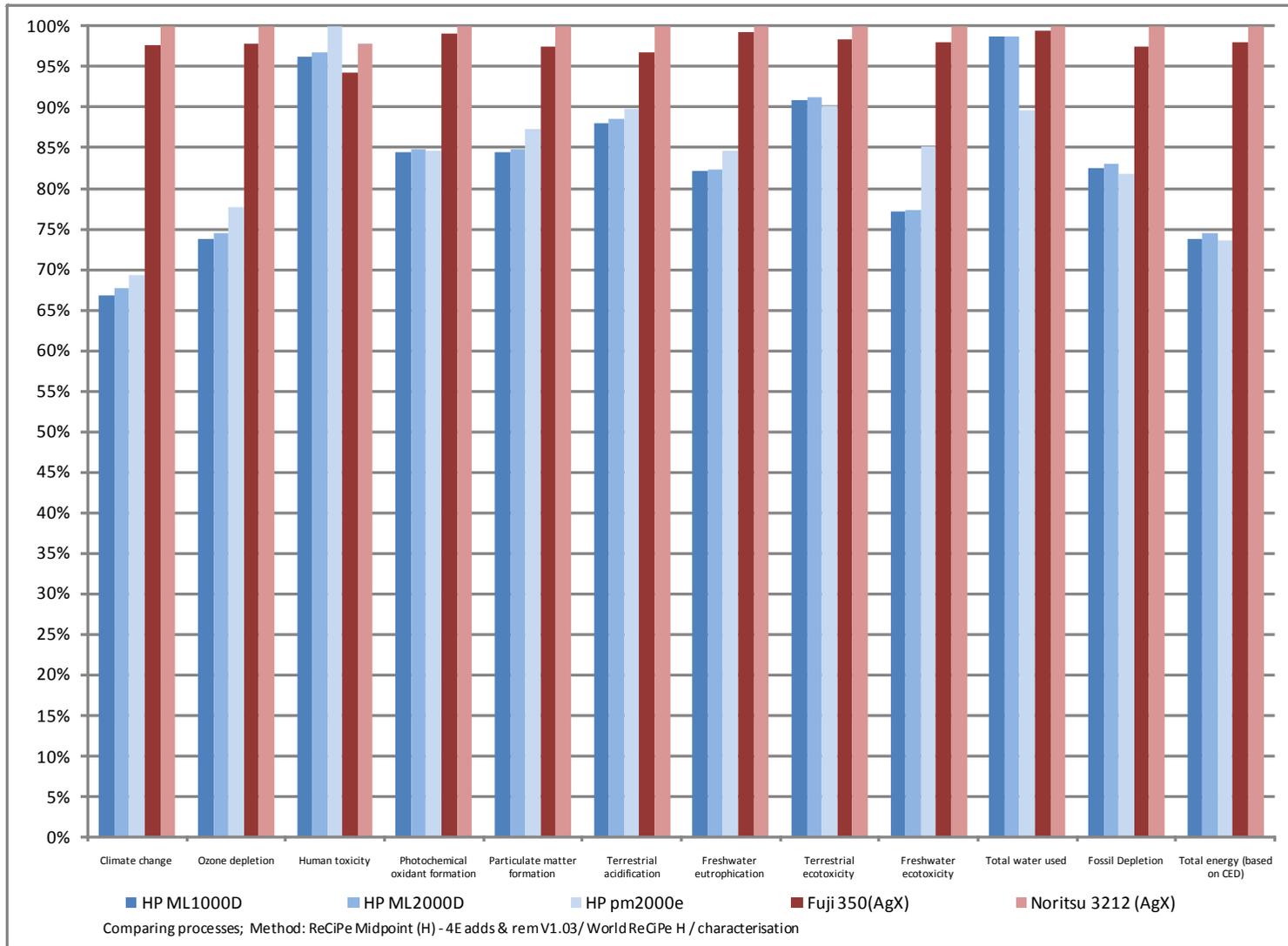
| <b>Impact category</b>                 | <b>Unit</b>   | <b>ML1000D</b> | <b>ML2000D</b> | <b>pm2000e</b> | <b>Fuji 350</b> | <b>Noritsu 3212</b> |
|--|---|----------------|----------------|----------------|-----------------|---------------------|
| <b>Climate change</b>                  | kg CO2 eq - kilograms of carbon dioxide equivalents     | 15.665         | 15.870         | 16.226         | 22.892          | 23.432              |
| <b>Ozone depletion</b>                 | kg CFC-11 eq - kg of trichlorofluoromethane equivalents | 1.0 E-06       | 1.0 E-06       | 1.1 E-06       | 1.4 E-06        | 1.4 E-06            |
| <b>Human toxicity</b>                  | kg 1,4-DB eq - 1,4 dichlorobenzene                      | 1.8            | 1.8            | 1.8            | 1.7             | 1.8                 |
| <b>Photochemical oxidant formation</b> | kg NMVOC - non-methane volatile organic compounds       | 0.05           | 0.05           | 0.05           | 0.06            | 0.06                |
| <b>Particulate matter formation</b>    | Kg PM10-eq - particulate matter size </ 10 micrometers  | 0.02           | 0.02           | 0.02           | 0.03            | 0.03                |
| <b>Terrestrial acidification</b>       | kg SO2 eq - sulfur dioxide                              | 0.06           | 0.06           | 0.06           | 0.07            | 0.07                |
| <b>Freshwater eutrophication</b>       | kg P eq - phosphorus                                    | 4.1 E-04       | 4.1 E-04       | 4.2 E-04       | 5.0 E-04        | 5.0 E-04            |
| <b>Terrestrial ecotoxicity</b>         | kg 1,4-DB eq - see above                                | 0.002          | 0.002          | 0.002          | 0.003           | 0.003               |
| <b>Freshwater ecotoxicity</b>          | kg 1,4-DB eq - see above                                | 0.03           | 0.03           | 0.04           | 0.04            | 0.04                |
| <b>Total water used</b>                | Liters  | 331            | 331            | 300            | 333             | 335                 |
| <b>Fossil Depletion</b>                | kg oil equivalents                                      | 5.9            | 6.0            | 5.9            | 7.0             | 7.2                 |
| <b>Total energy (based on CED)</b>     | MJ - Megajoule  | 458            | 462            | 457            | 609             | 621                 |

**Table 5 Overall Percentage Results: Europe (per 1000 4x6 prints)**

| Impact category                 | ML1000D as % of Fuji 350 | ML1000D as % of Noritsu 3212 | ML2000D as % of Fuji 350 | ML2000D as % of Noritsu 3212 | pm2000e as % of Fuji 350 | pm2000e as % of Noritsu 3212 | HP vs. AgX overall |
|---------------------------------|--------------------------|------------------------------|--------------------------|------------------------------|--------------------------|------------------------------|--------------------|
| Climate change                  | 68%                      | 67%                          | 69%                      | 68%                          | 71%                      | 69%                          | Up to 33% less     |
| Ozone depletion                 | 75%                      | 74%                          | 76%                      | 74%                          | 79%                      | 78%                          | Up to 26% less     |
| Human toxicity                  | 102%                     | 98%                          | 103%                     | 99%                          | 106%                     | 102%                         | Equivalent         |
| Photochemical oxidant formation | 85%                      | 84%                          | 86%                      | 85%                          | 86%                      | 85%                          | Up to 16% less     |
| Particulate matter formation    | 86%                      | 84%                          | 87%                      | 85%                          | 89%                      | 87%                          | Up to 16% less     |
| Terrestrial acidification       | 91%                      | 88%                          | 91%                      | 88%                          | 93%                      | 90%                          | Up to 12% less     |
| Freshwater eutrophication       | 83%                      | 82%                          | 83%                      | 82%                          | 85%                      | 85%                          | Up to 18% less     |
| Terrestrial ecotoxicity         | 92%                      | 91%                          | 93%                      | 91%                          | 92%                      | 90%                          | Equivalent         |
| Freshwater ecotoxicity          | 79%                      | 77%                          | 79%                      | 77%                          | 87%                      | 85%                          | Up to 23% less     |
| Total water used                | 99%                      | 99%                          | 99%                      | 99%                          | 90%                      | 90%                          | Equivalent         |
| Fossil Depletion                | 85%                      | 83%                          | 85%                      | 83%                          | 84%                      | 82%                          | Up to 18% less     |
| Total energy (based on CED)     | 75%                      | 74%                          | 76%                      | 74%                          | 75%                      | 74%                          | Up to 26% less     |

|   |
|---|
| HP better than the AgX by more than 10% |
| HP worse than the AgX by more than 10%  |
| HP and AgX can be considered equivalent |

**Figure 4 Overall Results: Europe**



## APPENDIX 2—INDICATOR DESCRIPTIONS

---

The analysis included a comparison of a broad and comprehensive spectrum of environmental indicators including those known to be of interest to consumers.

**Climate change** measures the greenhouse gas emissions which have been generated by the retail photofinishing systems. The “greenhouse effect” refers to the ability of some atmospheric gases to absorb energy radiating from the earth, trapping the heat and resulting in an overall increase in temperature. Climate Change is also called Global Warming Potential or the “carbon footprint”. Climate change is reported in kilograms (kg) of carbon dioxide-equivalents.

**Ozone depletion** quantifies ozone depleting gases in product systems. These may include chlorofluorocarbons (CFCs or freons), halons, carbon tetrachloride, and trichloroethane. A decline in the ozone layer allows more harmful short wave radiation to reach the Earth’s surface, potentially causing damage to human health, plants, and changes to ecosystems. Ozone depletion is reported in kg of trichlorofluoromethane equivalents.

**Toxicity categories.** Human toxicity provides an indication of the risk to human health, while terrestrial ecotoxicity and freshwater ecotoxicity results provide indication of the risks of damage to ecosystems on land and in fresh water bodies, respectively. All three are reported in terms of 1,4 dichlorobenzene equivalents.

**Photochemical oxidant formation** quantifies the potential for smog-forming gases that may produce photochemical oxidants. This is reported in kg of non-methane volatile organic compounds (NMVOC).

**Particulate matter formation** quantifies particles in the air generated by use of fuels for manufacturing and transportation and materials handling. Inhaling these particles may result in health issues such as asthma and other respiratory illnesses. This impact category is reported in kg PM10-eq (particulate matter of size less than or equal to 10 micrometers).

**Terrestrial acidification** quantifies acidifying gases that may dissolve in water (i.e., acid rain) or fix on solid particles and degrade or affect the health of vegetation, soil, building materials, animals, and humans. Acidification is measured in terms of kg of sulfur dioxide-equivalents.

**Eutrophication potential** quantifies nutrient-rich compounds released into water bodies, resulting in a shift of species in an ecosystem and a potential reduction of ecosystem diversity. A common result of eutrophication is the rapid increase of algae, which depletes oxygen in the water and causes fish to die. Eutrophication is measured in phosphorous equivalents.

**Water depletion** measures the use of water from all water bodies and covers cooling water, process water, and water during use phase. Water is reported in liters.

**Fossil fuel depletion** is the measure of the use – or depletion – of fossil fuels and is measured in oil-equivalents. Fossil fuel depletion tracks use of fossil fuels for energy as well as fossil fuels embedded in products made up of hydrocarbons, such as plastics.

**Total energy** is reported in Megajoules and includes not only energy to print the photos but also the energy required to produce use phase and upstream materials and transport all materials. Total energy encompasses fuel energy, including fossil- and non-fossil fuels such as nuclear power, hydropower, and biomass, and embodied energy, such as hydrocarbons in plastics.

## **APPENDIX 3—ELECTRICITY MEASUREMENT METHODOLOGY**

---

From the CCDS Environmental Report (2010)<sup>7</sup>:

The labs that agreed to take part in the study were all professional labs or run by photo specialists.

All silver halide minilabs in Europe run on a 230V (Volts) 3-phase-current power supply and are equipped with either 16A (Amps) or the geometrically bigger 32 A. No standard measurement devices are available. A specialized device was designed to measure energy consumption in kilo Watt hours.



***Figure 3 Voltcraft IS-C 35 80 LE***

The HP Photosmart ML 1000D runs on 220V one-phase current. Therefore, a commercially available device, which displayed punctual voltage, amperage and power, as well as the energy consumption, could be used.

---

<sup>7</sup> From “Environmental Study: A comparison of silver-halide minilabs vs. HP Photosmart ML 1000D”, performed for HP by CCDS communication & design GmbH, April 2010.



***Figure 4 220 V on-phase measurement device***

In order to determine the HP Photosmart's electric energy consumption practically and under conditions that could be compared to the method applied to the competitor's machines, Energy [kWh] was measured over a long period and wattage was calculated. In addition, variation was considered; more than 10 punctual wattage measurements were taken and the average was calculated.

## APPENDIX 4— DATA SOURCES DETAIL

The study adheres to the ISO standards on data quality to help ensure consistency, reliability, and clear-cut evaluation of the results. In accordance with ISO 14044, data were selected to ensure:

- Representativeness of the data in the study, including assessment of the temporal, geographical, and technological coverage;
- Consistency – the qualitative assessment of how uniformly the study methodology was applied to the various components;
- Reproducibility – the qualitative assessment of the extent to which information about the methodology and data values allows an independent practitioner to reproduce the results reported;
- Precision – the measure of the variability of the data values for each data category;
- Completeness – the percentage of the process that was measured or estimated;
- Uncertainty of information.

In any LCA, there is an inherent margin of error due to various limitations such as data quality differences and/or lack of availability of potentially relevant data. Wherever possible, this LCA used the best data available at the time of the study, including operation of the Minilabs and database modules on energy, fuels, transportation, and basic materials from data available in the latest versions in the LCA software database.

**Table 1 Temporal, Technological, and Geographical coverage**

|                          | <b>Temporal Information</b>  | <b>Technological coverage</b>  | <b>Type of data</b>  | <b>Geographical coverage</b>                       | <b>Source of Data</b> |
|--------------------------|--|--|--|--|-----------------------|
| <b>HP media</b>          | Current Bill of Material (BOM)                                       | 1 technology: HP's supplier  | Primary  | Produced in Germany, for the worldwide market      | HP                    |
| <b>AgX media</b>         | Current BOM on base paper, resin, gelatin, patent data on emulsifier | BOM appears representative; some current technological data on processing (base paper) | Primary (HP labs) and secondary, or publicly-available (public patent) | Produced in Japan and EU, for the worldwide market | HP, public patent     |
| <b>HP ink cartridges</b> | Current MSDS   | Cartridge BOM, ink BOM, transport, and packaging were included                         | Primary  | Produced in Singapore, for the worldwide market    | HP, MSDS on inks      |

|  | <b>Temporal Information</b>           | <b>Technological coverage</b>  | <b>Type of data</b>                                    | <b>Geographical coverage</b>                                     | <b>Source of Data</b>                                 |
|--|---------------------------------------|--|--|--|---|
| <b>AgX chemicals</b>   | Current MSDS                          | No data on assembly of the chemicals but BOM, packaging, and transport were included | Secondary  | Papers produced in US for the US market and EU for the EU market | [F/22] Consulting, Inc., CCDS, MSDS for chemicals     |
| <b>HP energy use</b>   | Energy tested on machines in use      | N/A  | Primary  | Data based on usage patterns assumed for NA and European markets | CCDS,HP   |
| <b>Water use</b>   | Data based on current machines in use | N/A  | Primary  | Data based on usage patterns assumed for NA and European markets | CCDS, [F/22] Consulting, Inc.                         |
| <b>Emissions to water and air</b>  | Data based on current machines in use | N/A  | Primary (theoretical mass balance)                     | Data based on usage patterns assumed for NA and European markets | CCDS, [F/22] CONSULTING, INC.                         |
| <b>Maintenance – HP and AgX</b>  | Data based on current machines in use | N/A  | Primary  | Data based on usage patterns assumed for NA and European markets | HP, CCDS, [F/22] CONSULTING, INC.                     |
| <b>Long-life consumables – HP and AgX</b>                                    | Data based on current machines in use | N/A  | Secondary, some primary data based on usage experience | Data based on usage patterns assumed for NA and European markets | HP, CCDS, [F/22] CONSULTING, INC.                     |
| <b>Capital Equipment</b>   | Data based on current machines in use | N/A  | Secondary (from manuals)                               | N/A  | HP, CCDS, [F/22] CONSULTING, INC.                     |
| <b>Upstream materials data</b> (e.g., chemicals and ink, steel in equipment) | Data mostly from 2000-2010            | Average production technologies.   | Secondary  | European data, or NA data, if no European data were available.   | Ecolnvent and other databases in the SimaPro software |

|  | <b>Temporal Information</b> | <b>Technological coverage</b>        | <b>Type of data</b> | <b>Geographical coverage</b>  | <b>Source of Data</b>                                  |
|--|-----------------------------|--------------------------------------|---------------------|---|--|
| <b>Energy and fuel data sets</b>                   | Data mostly from 2000-2010  | The most representative technologies | Secondary           | U.S. data for the NA market, European data for the European market. | EcolInvent and other databases in the SimaPro software |
| <b>Transportation data sets (for distribution)</b> | Data mostly from 2000-2010  | Average technologies                 | Secondary           | U.S. data for the NA market, European data for the European market. | EcolInvent and other databases in the SimaPro software |

## **APPENDIX 5— AGX DATA CONTRIBUTORS**

---

### **US Data Consultant: *[F/22] Consulting, Inc.***

Frank Baillargeon, president of [F/22] Consulting, Inc. is a 32-year photo industry veteran. He incorporated [F/22] Consulting, Inc. in 2001. His industry management and consulting engagements have covered the breadth and depth of the photo-imaging industry including major manufacturers, mass retailers, technology start-ups, and others. Mr. Baillargeon has previously served in numerous roles in the photo industry, including: Director of Imaging Products Services - Kmart, V.P. National Accounts, Fuji Photo Film U.S.A., Director of Marketing - Fujicolor, V.P. Sales and Marketing - Deans Photo Service, District Manager - Eastman Kodak Consumer Markets Division.

### **European Data Consultant: CCDS communication & design GmbH**

CCDS communications and design GmbH was founded in 1992. Digital photography has been the core competence of CCDS throughout its history. The team of 18 employees consists of photo engineers (Masters of Media and Imaging Technology), graduate designers, translators and IT-specialists. Today CCDS covers a wide range of services in the field of state of the art photo and media technology.

## APPENDIX 6— INPUT DETAIL

---

### **Photo Media**

Packaging and average transportation from the manufacturer, through distribution centers and to retailers were included. Paper waste and trim were included. The photos produced are assumed to be kept indefinitely, so they do not have an end-of-life phase. Misprints and printing errors were considered but were not included in the calculation because the incidence was not significant enough to affect the analysis result. Frequency of prints not picked up by the customer varies and was included in sensitivity analysis.

### **HP Media**

Primary data was made available by the supplier of HP paper for process energy (specifically, paper manufacturing energy, PVA/fumed silica coating energy, and resin extrusion energy) and water use. The paper model includes secondary data using primarily Ecolnvent modules for the paper components including resin coatings.

### **AgX Media**

Silver halide photo paper consists of a resin coated paper base with gelatin-based emulsion layers containing dye-forming couplers, the light-sensitive silver halide crystals, and sensitizers. AgX developing agents reduce the silver halide to silver metal which forms the photographic image. The silver halide in the photo paper modeled for this study is silver chloride (AgCl), the primary halide used for color papers.

According to CCDS, all photo papers have to be processed using a standardized process called RA-4. Manufacturers offer the same process with slight modifications and under different names. The papers differ only slightly. According to CCDS, photo papers from any manufacturer can be used interchangeably. The papers represented in this study are the Fuji Crystal Archive and the Kodak Royal Gold. These papers represent a standard/“average” quality paper and a premium paper respectively. For the NA market, it is assumed that 80% of paper used is standard and the remaining 20% is premium. In Europe, 50%/50% usage is assumed. Sensitivity analyses were performed varying the standard to premium ratio: 100% standard to 100% premium.

Since the formulas for specific papers are proprietary, the data from the Kodak patent was used to obtain the masses for most of the emulsion layers/constituents in the photo paper model.<sup>8</sup> HP laboratories also performed a cross-section analysis of the paper in order to obtain the percentages of each component, including the base layer, and to cross-check some of the data from the patent. The patent and the HP analysis were compared and used to compile the paper analysis.

### **Printing Consumables (Inks, Chemicals, Water, Other)**

Printing consumables include HP systems' inkjet cartridges and AgX photographic developing chemicals which include developer for start-up and replenishment, bleach fix for start-up and replenishment, and super rinse conditioner tablets. Packaging, its end-of-life management, and transport of the printing consumables to the retailer were included.

---

<sup>8</sup> Patent No. 5,981,159, Nielsen et al., Eastman Kodak Company (Rochester, NY), November 1999.

### HP Printing Consumables

HP ink composition modeling was based on the MSDS. Average coverage and average ink usage were provided by HP. Recycling of the cartridge at end of life through HP's Planet Partners program was included, as well as average transportation from retailers to the recycling site.

Printing photos with HP systems uses no water and produces no water effluent. The HP systems require water for maintenance and other tasks over the life of the systems but this is considered negligible.

### AgX Printing Consumables

In AgX systems, the developer and bleach fix concentrated agents are mixed with water and added into the processing tanks based on an exact ml per sq-ft ratio. At the same time, spent chemicals leave the processing tanks as "photo effluent" and are stored in effluent tanks within the machine until silver recovery and/or disposal.

Three commonly used chemical systems were modeled.

- Fuji 370 and Fuji 350: modeled with the Fuji CP-48S chemical processing system
- Noritsu QSS 3502: modeled with the Kodak Ektacolor PC 111 chemical processing system
- Noritsu QSS 3212: modeled with the Kodak Ektacolor Prime LORR chemical processing system

Chemical system composition modeling was based on the MSDS.

The table below summarizes the quantity of deionized water used for chemical dilution and rinse cycles as well as tap water used for preventative maintenance tasks during shut down procedures and for evaporation correction. The deionized water starts as tap water and is purified by an accessory filtration device.

**Table 2 Water Consumption for AgX Systems**<sup>9</sup>

| <b>AgX Systems</b> | <b>Chemical System</b>           | <b>Water Liters/Month</b> |
|--------------------|----------------------------------|---------------------------|
| Fuji 370           | Fuji 48S chemical system:        | 216 L                     |
| Noritsu QSS 3502   | Kodak PC 111 chemical system:    | 236 L                     |
| Fuji 350           | Fuji 48S chemical system         | 151 L                     |
| Noritsu QSS 3212   | Kodak Prime LORR chemical system | 207 L                     |

Prior to the start of daily production for all AgX systems, process control strips are used to ensure that the photographic chemical process is within acceptable limits to produce quality photos. Manufacturing, packaging, transportation, storage and recycling of the process control strips were included.

Every processing location uses "start-up" chemicals for a clean start, as needed. According to [F/22] Consulting, Inc. and CCDS, these start-up chemicals are applied an average of two times per year, and this was accounted for in the model.

<sup>9</sup> Fuji and Noritsu data from: "Environmental Study: A comparison of silver-halide minilabs vs. HP Photosmart ML 1000D", performed for HP by CCDS communication & design GmbH, April 2010, Kodak data from the Kodak Ektacolor Prime LORR chemicals manual.

## ***Water Effluents***

The AgX photographic developing chemicals and the silver ions released from the paper during processing are collected in a tank and managed. Effluent management differs between regions.

In NA, the photo effluent solution is first desilvered through an approved silver recovery unit (SRU) purchased by the retailer directly from a refiner. The SRU is returned to the refiner for reclamation. This becomes a positive cash flow stream to the retailer. All large retailers in NA utilize SRUs. The NA study reflects silver recovery in the SRU and then disposal of the remaining effluent as prescribed by local waste water regulations. The remaining water effluents are released into municipal sewer systems.

For Europe, the model reflects more stringent water disposal regulations. The Europe model includes average transportation distance of the effluent (containing the chemicals and silver) to an effluent management facility. Data for the treatment of the effluent in Europe came from the EcolInvent data on wastewater treatment for black chrome coating effluent as proxy data.

The recycling of the silver is outside the boundaries of the study. To give the AgX system the benefit of the full recovery of silver, an equivalent quantity of silver mining and beneficiation/milling upstream was subtracted out of the analysis.

Based on measurements by CCDS, 5.4% of the chemicals used are absorbed by the paper or evaporated<sup>10</sup>.

## ***Energy Use***

Energy use includes the energy consumed by the systems and energy required by the retailer's Heating, Ventilation, and Air Conditioning (HVAC) systems to manage heat load.

### Electricity Consumption

During the course of producing the CCDS Environmental Report (2010), CCDS conducted a survey as well as measurements for the energy consumption of AgX and HP minilabs. Measurements included all operation modes, including sleep, heating (overnight), start-up, active printing, and stand-by. For AgX systems specifically, the measurements included the on and off cycles of the heaters throughout the day, pre-heating time in the morning, replenishing pumps, auto wash cycles, and dryer run time. Appendix 3 details the CCDS testing methodology.

### HVAC

HVAC was modeled based on methodology and testing done by CCDS in their 2010 Environmental report. Per CCDS, fans or air conditioning are not required to run AgX minilabs but three of the four polled labs run an air-conditioner or fans. This study assumes that each AgX minilab requires one fan to cool the equipment. The power consumption of the fan was measured by CCDS.

---

<sup>10</sup> "Environmental Study: A comparison of silver-halide minilabs vs. HP Photosmart ML 1000D", performed for HP by CCDS communication & design GmbH, April 2010,

### **Long-Life Consumables**

Both the HP and AgX systems have parts that need replacement over the life of the machines, including water filters, chemical solution filters, printheads, backprinter cartridges, web wipes, air filters, etc. These were included in the model.

#### **HP**

The ML1000D's long life consumables were collected. All electronic and metal components were included in the analysis. Small plastic parts, with very small masses, were not included as they were not expected to affect the model. Packaging and transportation from Singapore to NA or to Europe were included.

The following long life consumables were included in the analysis.

- Drop Detect Sensor
- Drum Motor Assembly
- Tray Pick Rollers
- Tetris Sensor
- Printheads
- Cutter Bay Assembly
- Pen Wipe

#### **AgX**

Long-life consumables for two of the AgX machines (Fuji 370 and Noritsu 3502) were provided by [F/22] Consulting, Inc. All metal components and all components replaced more than once a month were included in the analysis. Small plastic parts, with very small masses, were not included as they were not expected to affect the model.

Fuji 370 Long-Life Consumables:

- Water Filters
- Rubber Tires
- Chemical Circulation Filters
- Fitting Tubes
- Backprint Ribbon

Noritsu 3502 Long-Life Consumables

- Chemical Circulation Filters
- Backprint Ribbon

According to CCDS, the long-life consumables list for the Fuji 350 and the Noritsu 3212 are similar.

### ***Maintenance***

Maintenance provided by in-store technicians and specialized service technicians was included in the analysis.

### **HP Systems**

For HP systems some maintenance is done by on-site operators. HP service technicians also set up, install, and repair units at the customer site. Both planned preventative maintenance and unanticipated issues requiring a service technician were included in the model. Assumptions for frequency for both planned and unplanned maintenance was provided by HP engineers. Average travel to the service site was also included.

### **AgX Systems**

According to [F/22] Consulting, Inc. and CCDS, photo technicians are required to perform daily, weekly, monthly, quarterly, semi-annual, and annual maintenance on the photo processing equipment. Minor repairs and daily and monthly maintenance are done by the in-store photo technicians. Major repairs require a highly specialized photo technician. Some retailers have service contracts with a service and repair company to utilize specialized photo technicians. [F/22] Consulting, Inc. and CCDS provided assumptions for service frequency and average travel to the service site.

### ***Capital Equipment***

Capital equipment has been accounted for and was based on a physical teardown. Capital equipment was modeled by multiplying the weight of each machine by the breakdown of materials.

### ***Air Emissions***

Air emissions coming from production and use of fuels, production of chemicals and ink, etc., were included in the analysis. Localized air emissions due to HP ink or the AgX chemistry are considered to be negligible.

For HP systems, testing was done on potential emissions, and they were found to be below CA prop 65 levels, which are considered to be amongst the most stringent requirements in the U.S. The HP ML1000D and ML2000D systems also meet the program specifications for the Blue Angel program and comply with the formaldehyde limits of the GREENGUARD ecolabel for low-emitting office products.

According to [F/22] Consulting, Inc. and CCDS, localized emissions for AgX systems are also negligible. Photo chemistry manufacturers have developed formaldehyde free stabilizers and chemicals with low benzyl alcohol concentration, minimizing emissions. We found no published data to support that all or any of the 5.4% of chemicals that may have evaporated in the printing process is released to the atmosphere. To be conservative, air emissions from the AgX chemicals due to evaporation/escape into the air were not modeled.

## APPENDIX 7— USAGE ASSUMPTION DETAIL

---

The following table provides the average usage pattern information assumed in the study.

*Table 9 Usage Calculation*

|  | <b>NA</b> | <b>Europe</b> |
|--|-----------|---------------|
| Daily print volume (prints per day)                    | 1250      | 1250          |
| Avg prints per order                                   | 45        | 30            |
| Orders per day (evenly distributed throughout the day) | 28        | 41            |
| Business hours (# hrs)                                 | 12        | 11            |
| Shop closed (# hrs)                                    | 12        | 13            |
| Days / yr lab in use                                   | 360       | 300           |
| Orders per hr (approx)                                 | 2         | 4             |
| Prints per hour (approx)                               | 104       | 114           |
| Total prints per year                                  | 450,000   | 375,000       |

## APPENDIX 8— PEER REVIEW LETTER

---

Hewlett-Packard (HP) commissioned Four Elements LLC (4E) to conduct a Life Cycle Assessment (LCA) evaluating the environmental performance of HP's Retail Photo System (RPS) product in comparison with that of a traditional Silver Halide (AgX) RPS. Since their intent is to share the findings of the study with a diverse audience, in conformance with the ISO 14040 series of standards, HP also requested a comprehensive peer review of the study's goal and scope, assumptions, model and results. This statement is the culmination of that peer review process, and it summarizes the reviewer's overall approach, the initial comments provided to HP and 4E, and the team's conclusions on the overall report.

### *The Review Team*

The peer review was conducted by a team of three independent experts with expertise relevant to the subject of the study. The team members and their relevant background are listed below:

**Brian Glazebrook, Senior Manager at Cisco Systems (Lead Reviewer):** Mr. Glazebrook has over 15 years experience in the LCA field, as both a practitioner and peer reviewer. He currently works on supply chain sustainability issues within the electronics industry.

**Marcos Esterman, Assistant Professor, Industrial & Systems Engineering at Rochester Institute of Technology:** Mr. Esterman has a background in mechanical engineering and he has been involved in some previous LCA studies on imaging technology. His research at RIT's Center for Imaging Science focuses on structured product development methods, with an emphasis on sustainability.

**David Spitzley, Product Sustainability Manager at Kimberly-Clark:** Mr. Spitzley has worked in LCA issues over the past 10 years and is leader in a number of global initiatives to develop global LCA and product design standards. He is currently leading sustainable design initiatives at his company.

The makeup of the team was determined by the Lead Reviewer, independent of HP, to ensure a broad mix of experience with the ISO 14040 series of standards, LCA modeling, the electronics supply chain and imaging technology. None of the team members has specific experience with RPS technology or is currently affiliated with HP or its competitors in the RPS market.

### *Disclaimer*

The opinions and input provided by the members of the peer review team was provided on their own and do not reflect the opinions of their respective employers. In addition, the reviewers' sole intent was to determine whether the study was consistent with ISO standards and to provide an assessment of the reasonableness of the model and interpretation of results; their participation in this review does not suggest an endorsement of the LCA's goals and conclusions.

## ***The Peer Review Process***

The ISO 14040 series of standards provides guidance on how to complete a full LCA and they provided the basis of comparison for the peer review team. Since HP wanted to ensure that the study had the correct approach, the peer review was broken into two parts:

1. A review of the goal and scope for the study.
2. A review of the complete report and findings.

For part one, the team members focused on evaluating whether the goal and scope for the study were clearly defined and consistent with the intended application. In particular, the reviewers asked:

- Does the goal unambiguously state the intended application, including the reasons for carrying out the study and the intended audience?
- Does the scope clearly describe:
  - the function of the studied systems and the functional unit;
  - the system boundaries and how they were defined;
  - how allocation was applied;
  - any assumptions made and limitations to the study;
  - the impact assessment categories to be used;
  - initial data and data quality requirements?
- Are the methodological decisions scientifically and technically valid and do any product alternatives reflect reality, rather than being designed to support the study's argument?

For part two of the review, the team first evaluated whether all significant issues from the first review were addressed satisfactorily. The team then focused on evaluating the data that was collected for the model, the initial findings and the report conclusions. For both reviews, the team provided detailed comments to 4E and HP on all aspects of the report.

### ***Review of the Goal and Scope***

The initial goal and scope document provided by 4E was fairly comprehensive and provided a good summary of what the study was looking to address. It answered most of the peer review questions outlined above, though the team still did have some questions and comments. The feedback from the review team on the goal and scope report can be summarized as:

- Requests for clarification of terms and consistency in terminology.
- Suggestions of extraneous information that could be taken out of the report.
- A request for more information on the assumptions behind the selected AgX product alternatives.
- Need for clarification on discrepancies in the source of demand data.
- Questions about the assumptions around the system boundaries related to the technology needed to operate the different systems.

Both 4E and HP responded in writing to the peer review comments and indicated that they made changes to the report where relevant. The only question that the peer review team felt was not completely addressed in their response was related to the decision not to include the peripheral IT equipment associated with RPS products within the system boundaries. (See page 30 for HP comment.)

## ***Review of the Final Report***

The draft final report provided by 4E included changes to address most of the comments from the goal and scope review. The report was comprehensive and provided a lot of detail about the system boundaries and the data sources used to develop the model. The comments from the review team on this draft report can be summarized as requests for:

- More information to support the description of data sources and model assumptions.
- Reference sources for data included in data tables.
- Clarification of specific terms and better definitions of those terms in the report.
- A much more comprehensive presentation of model results and better interpretation.
- A better explanation of the assumptions used in the model for capital equipment.
- Sensitivity analysis of some of the key assumptions used in the model.
- Additional explanation of why peripheral IT equipment was not considered to be within the scope of the model.

As with part one of the review, 4E and HP responded in detail to each of the peer review comments on the draft report and indicated where they would make changes to the final report. For a few of the comments, 4E and HP indicated that changes to the report were not warranted, but they provided sufficient justification for their reasoning that the peer review team felt was acceptable.

For the final report, the results and interpretation section was much improved from the draft version, and more effort was put into providing an assessment of the sensitivity of the results to changes in some of the key variables in the model. The conclusions to the report seemed to be reasonable, based on the data presented in the report.

## ***Unresolved Issues***

The one question that the peer review team felt was not completely addressed after the first and second review was related to the decision to exclude peripheral IT equipment from the scope of the model. HP made the case that as there was no 'standard' equipment setup for an RPS system and HP does not require a customer purchase any specific equipment with their RPS product, excluding it was acceptable. To the peer review team, while this made logical sense, not enough information was provided to confirm that there were no technological requirements of either system that could require a unique piece of equipment or IT setup.

Without this information on the electronics required by the two systems, it was difficult for the peer review team to determine whether this decision to exclude would have had a material impact on the final results. From the perspective of being compliant with the ISO standards, the case for excluding this part of the system is reasonable, and the comparison between the two RPS technologies can stand on its own. In the future, however, when the question of whether to include/exclude a complex product within the system boundaries comes up, the peer review team suggests that HP provide some quantitative analysis to support its decision. (See page 30 for HP Comment.)

## **Summary**

The peer review team's final assessment of the LCA is that it is consistent with the requirements of the ISO 14040 series of standards. Specifically:

- The study's goal and scope were clearly explained.
- The functional unit is reasonable.
- Assumptions made throughout the report were well documented and acceptable.
- A clear effort was made to collect data that was as representative as possible of the specific technologies.
- The model as defined was very comprehensive and included some elements that normally would have been excluded in other studies.
- The impact categories selected were comprehensive and clearly explained.
- The data interpretation was clearly presented.
- Sensitivity analysis was used correctly to evaluate some of the key assumptions.

Around the issue of comparative assertion, the review team agrees that:

- The model was structured to ensure the comparison between the technologies is fair and equivalent.
- The methodological decisions and assumptions are scientifically and technically valid.

It should be noted that while a peer review can provide valuable input to the authors of an LCA, they are not obliged to accept and implement all of the input the peer reviewers provide. With this in mind, the peer review team appreciates HP's and 4E's willingness to address the issues the team presented up in their comments. While most comments and suggestions were adopted in the final report, in the few areas where there was a difference of opinion, HP and 4E made an effort to provide a detailed response to explain this difference.

## **HP Comment**

The exclusion of the peripheral IT equipment from the study does not impact the comparison, as both the HP and AgX print systems use similar front-end systems. The decision to exclude the peripheral IT equipment is in keeping with the study's goal, which was "to compare the printing component of the HP RPS systems to the processing component of the AgX systems in order to potentially communicate to retailers the environmental performance differences and savings between the AgX and HP RPS products".

---

## **APPENDIX 9— LIFE CYCLE ASSESSMENT ANALYST**

---

### **ANNE LANDFIELD GREIG, Four Elements Consulting, LLC**

Anne Landfield Greig, Certified Life Cycle Assessment (LCA) Practitioner, is the principal and owner of Four Elements Consulting, LLC. Four Elements specializes in Life Cycle Management (LCM) and Life Cycle Assessment (LCA) services to help corporations, government and non-governmental organizations find valuable environmental and cost management solutions for their products and operations. Four Elements also carries out product- and corporate-wide greenhouse gas (GHG) assessments and carbon footprints, and assists companies with the preparation of GHG and carbon offset verifications.

Anne Greig is an advisor on life cycle issues for CarbonFund's Carbonfree™ certification program. She is on the American Center for LCA certification committee and a member of the International Council on Mining & Metals LCM Working Group. Anne holds a Bachelor of Science in Geology from Boston College and a Master of Science in Environmental Management from Duke University.